

CORPORATE OFFICE

PO Box 126 Sandstone, MN 55072 320-245-2246 320-245-0431 Fax

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104 Main Street Sandstone, MN 55072 320-245-2246

23385 Freeway Blvd Pine City, MN 55063 320-629-7805 320-629-0025 Fax

500 S. Walnut Street Mora, MN 55051 320-679-2354 320-679-2355 Fax

601 S. Cleveland Cambridge, MN 55008 763-689-5434 763-552-1281 Fax 877-399-3460

PHASE-Industries Owned Businesses

Heritage Barnwood 601 S. Cleveland Cambridge, MN 55008 763-689-5434

Heritage Thrift 200 Highway 65 Mora, MN 55051 320-679-6857

CARF has accredited PHASE-Industries for its Community Employment, Employee Development, and Employment Planning Services. June 27, 2023

Dear Stakeholder of PHASE-Industries,

We are pleased to inform you that we have finalized the approved 2023 PHASE-Industries Strategic & Transformation Plan. To view this Plan, as well the Outcome Performance Summary Report for the PHASE-Industries 2021-2023 Strategic Plan and other outcome performance reports, please visit us online at www.phase-industries.org. Those interested can also email info@phase-industries.org, call 320-245-2246, or stop in to any of our program sites in Beroun, Cambridge, Sandstone or Mora for these documents, or to receive these documents in an alternative format.

Thank you,

Tim Schmutzer

Chief Executive Officer

Tim Schmidzer

PHASE-Industries